



*Floating LNG Global 2019
13-14 May 2019, Amsterdam*

MULTI-USER COMMERCIAL MODELS FOR LNG RECEIVING TERMINALS WITH LIMITED STORAGE CAPACITY

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ELENGY LNG TERMINALS

Montoir-de-Bretagne



Start: 1980

Regas: 10 bcm/year

3 Tanks: 360 000 m³

**2 Berths: from 20 000 m³
to 267 000 m³ (Q-Max)**

Reload, Transshipment, Truck loading

Fos Tonkin



Start: 1972

Regas: 3 bcm/year

1 Tank: 80 000 m³

**Berth: from 7 500 m³
to 75 000 m³ (Med-Max)**

Truck loading, LNG Bunkering

Fos Cavaou



Start: 2010

Regas: 8.25 bcm/year

3 Tanks: 330 000 m³

**Berth: from 15 000 m³
to 267 000 m³ (Q-Max)**

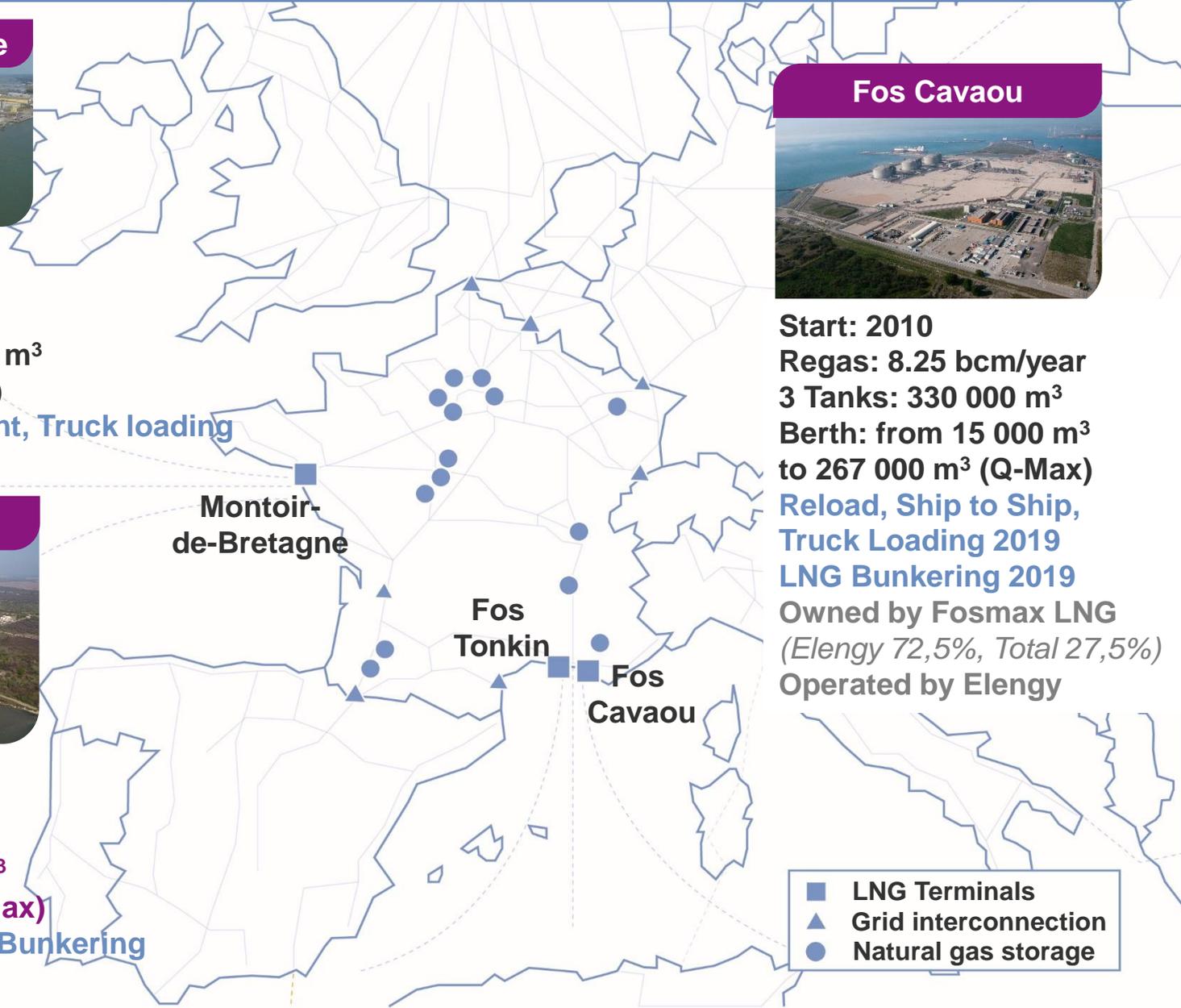
**Reload, Ship to Ship,
Truck Loading 2019**

LNG Bunkering 2019

Owned by Fosmax LNG

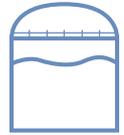
(Elengy 72,5%, Total 27,5%)

Operated by Elengy



- LNG Terminals
- ▲ Grid interconnection
- Natural gas storage

KEY FIGURES



770 000 m³
LNG storage
capacity



17
Million tons
of natural gas
regasification
capacity / year



14 000
LNG truck
loadings
capacity / year



380
employees

SINCE 1965



Ship unloading
operations



Ship reloading
operations



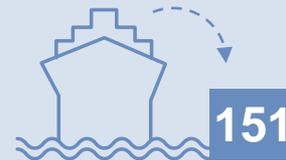
Direct transshipments
in Montoir-de-Bretagne terminal



+230 different LNG
tankers

have berthed in one of our terminals
= 1/3 of the world fleet

In 2018



Ship unloading
operations



Ship reloading
operations



LNG transshipment
operations



5 843
LNG trucks loaded



127 TWh
unloaded
12,5 mt
handled

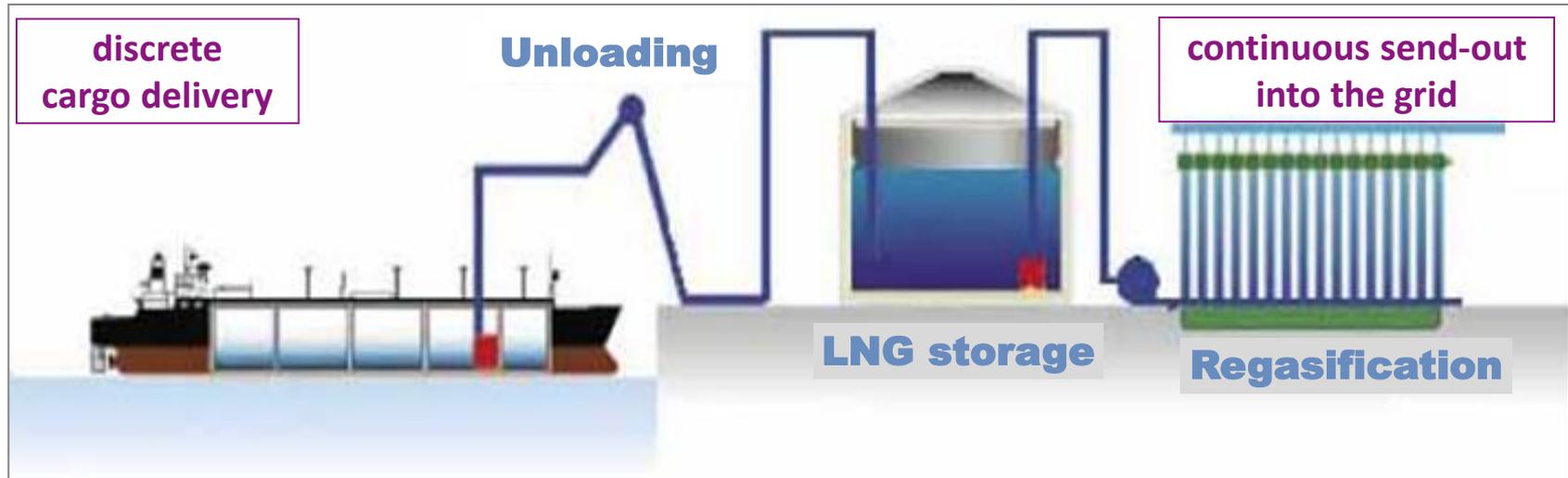


Regulated income
288 M€
(from third-party access)
**2017 operating revenue*

1.

INTERACTIONS BETWEEN
CARGO SIZE, STORAGE, SEND-OUT,
SCHEDULING PROCESS

MANAGING LNG FLOWS & STORAGE



Physical flow management

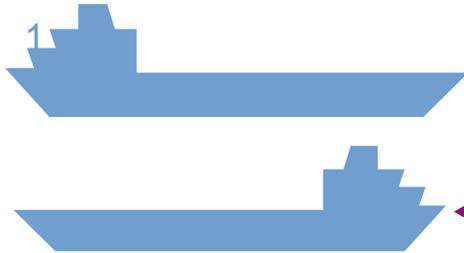
Ensuring that schedule is compatible with terminal technical limits (mini/maxi storage capacity, mini/maxi send-out...)

Commercial flow management

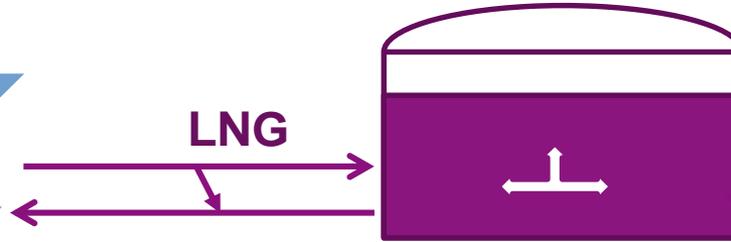
Ensuring that contractual commitments are compatible with every-day available physical capacities (storage, send-out)

INCOMPATIBLE PARAMETERS TO TAKE INTO ACCOUNT SUCH AS:

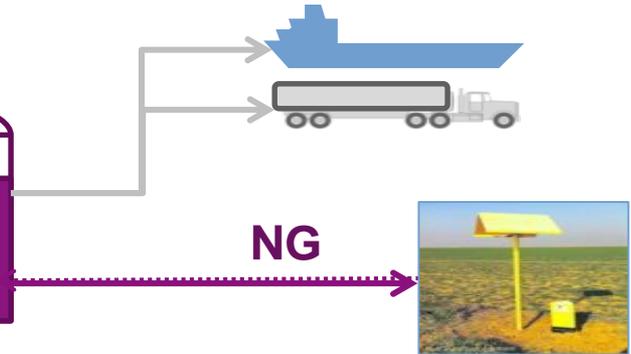
Upstream



LNG Storage



Downstream



- Optimization of berthing utilization
- Upstream flexibility
- Unloading scheduling : annual/monthly programs
- Normative cargo size or universal berthing right?
- Coexistence of different type of services (unloading, reloading, transshipment, small scale)

- **Dedicated storage capacity allocated to shippers, or Shared storage mandatory for terminal operation**
- How to preserve stored gas in case of operations?
- Boil-off gas management & zero LNG send-out

- Downstream gas market: what modulation tools (underground storages, line-packing, pipegas imports, ...)? what usages?
- Nomination of shippers' send-out
- Flexibility/visibility on send-out profiles
- Is reverse flow acceptable under conditions?

BENEFITS OF ONSHORE REGAS TERMINALS & FSRU's

Onshore Terminals	FSRUs
Provides a more permanent solution	Allows for quicker fuel switching
Offers longer-term supply security	Greater flexibility if there are space constraints or no useable ports
Greater gas storage capacity	Requires less capital expenditures (CAPEX)
Requires lower operating expenditures (OPEX)	Depending on location, fewer regulations
Option for future expansions	-

source: IGU - 2019 World LNG Report

DO YOU SEE ANY DIFFERENCE?



**Sodegaura LNG terminal
(TokyoGas) – 1973,
35 Bcm, 2 660 000 m³**

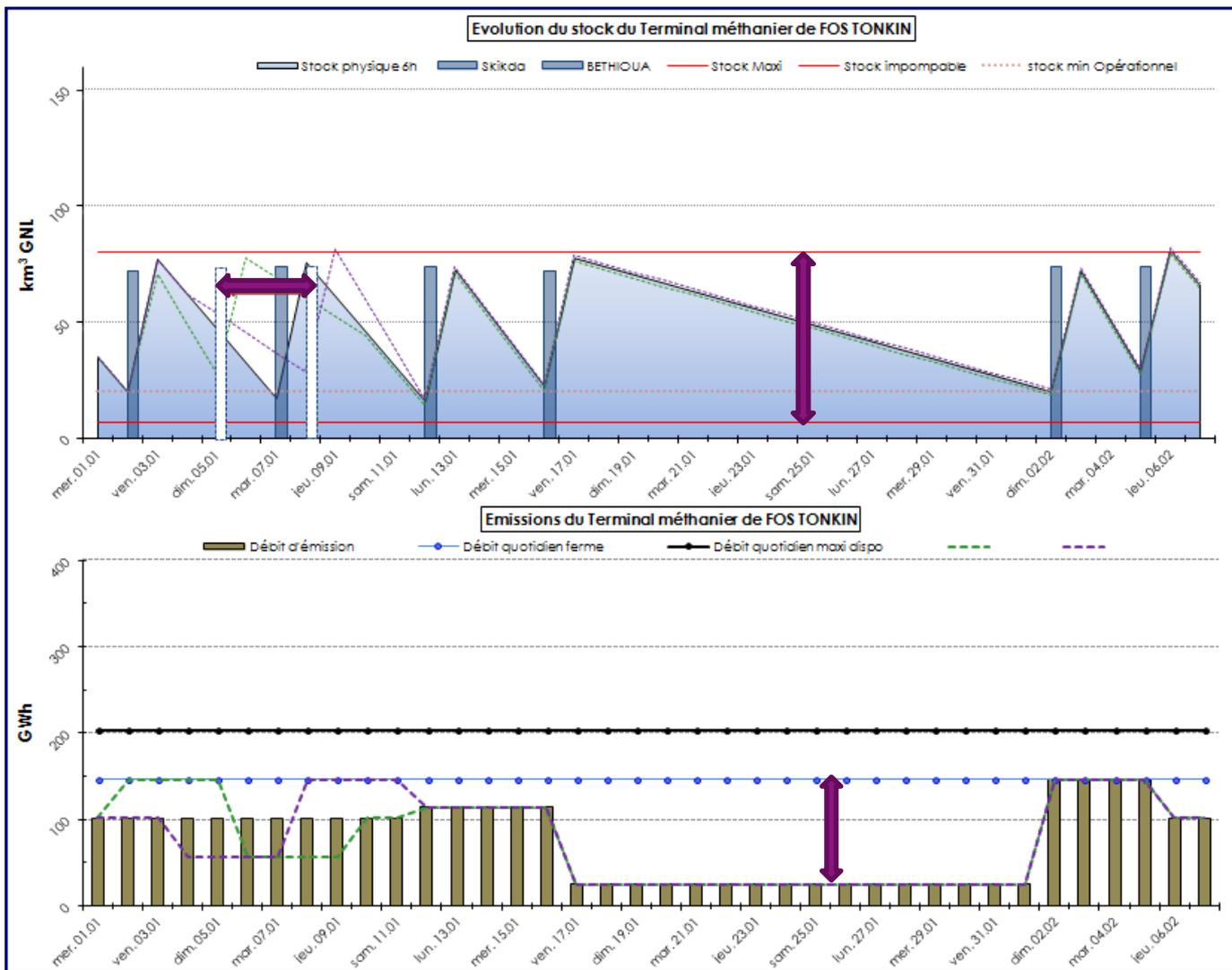
⇒ Fos Tonkin storage **RATIO = 27**
↪ 1/3 compared with Sodegaura (76)

**Fos Tonkin
LNG terminal
(Elengy) – 1972,
3 Bcm, 80 000 m³**



FSRU CASE STUDY ⇒ FOS TONKIN ONSHORE TERMINAL!

⇒ Storage = 80 000 m³ vs average cargo size = 72 000 m³ !



- Upstream flexibility is only possible with impact on send-out profile
- Upstream flexibility depends on send-out range max/min + zero send-out option
- Earlier re-scheduling notice = softer impact

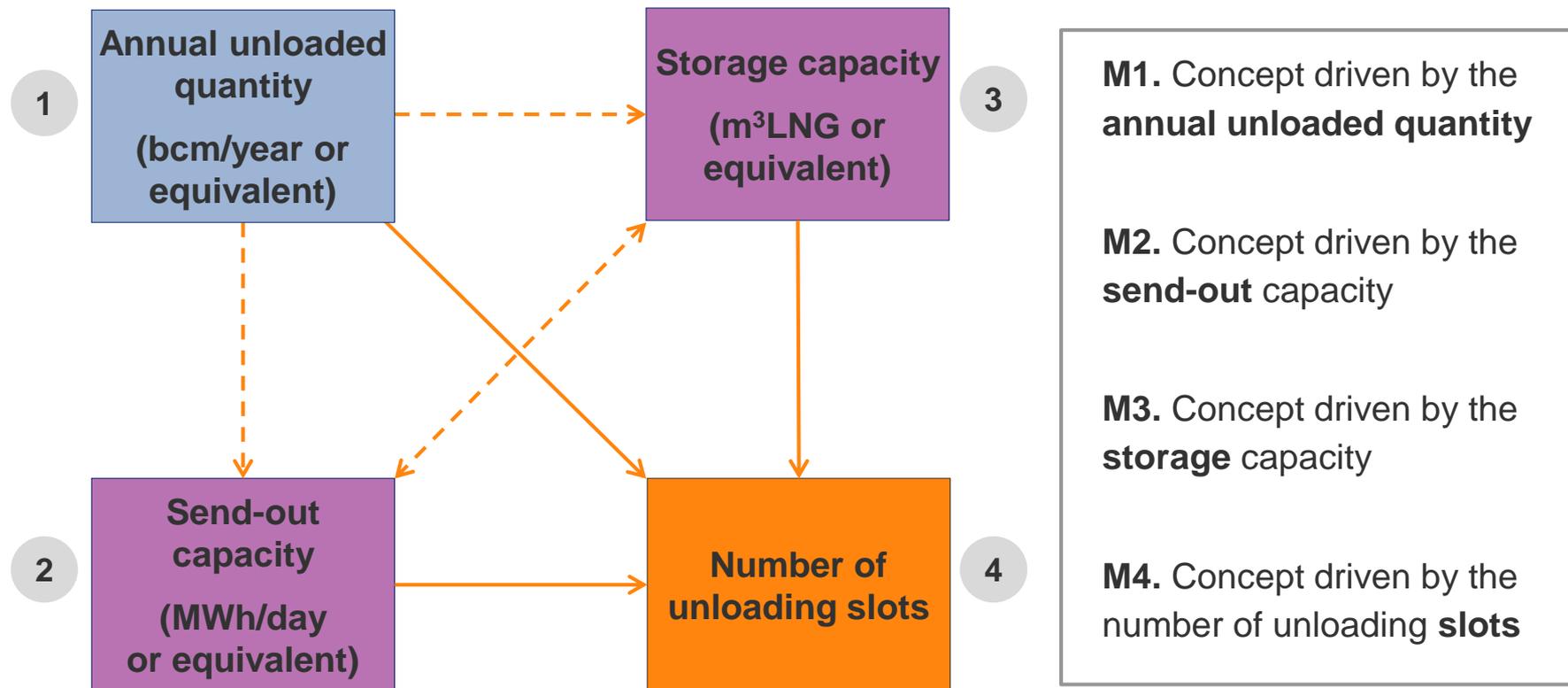
2.

EXISTING COMMERCIAL MODELS
FOR THIRD PARTY ACCESS TO
LNG RECEIVING TERMINALS
- PRO AND CONS

DIFFERENT LNG TERMINAL MODELS CO-EXIST IN EUROPE

prerequisite = **multi-user Tolling models**

⇒ Terminal operator provides an infrastructure service and does not trade the commodity



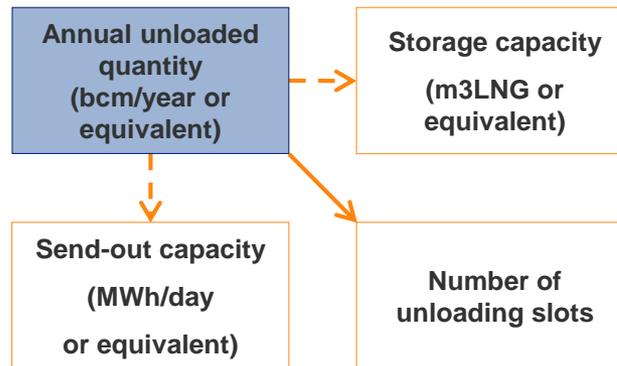
MODEL 1 - « ANNUAL QUANTITY »

Priority is given to the upstream of the terminal (output of the liquefaction plant) ⇒ Home for LNG

Principles

- Customer subscribes an annual unloaded quantity
- This quantity gives access to a number of delivery dates
- Firm or flexible send-out and/or storage capacities might be proposed with this service

M1



Strengths

- Easy of use for customers with Take-or-Pay contracts with liquefaction plants
- Maximization of utilization rate of the terminal

Weaknesses

- Requirement of flexibility from the operator regarding re-scheduling
- Lack of visibility on the send-out

MULTI-USER TERMINAL USER AGREEMENT (1/2)

KEY TERMS & CONDITIONS:

- ✓ *(new project)* Conditions precedent / start-up
- ✓ **Description of service**, allocation rules, other specific services, ...
- ✓ TPA regulated or exempted, UIOLI rules, secondary market, ...
- ✓ Tariff, minimum payment obligation (ship-or-pay), invoicing
- ✓ **Scheduling rules**, priorities (unloading vs reloading, ...), laytime
- ✓ Maintenance, unavailability & remedies, FM, safety
- ✓ Transparency
- ✓ Access to downstream network
- ✓ Liability, change of law, regulatory risk, ...
- ✓ Credit terms, termination, contract revision, ...
- ✓ Gas specification
- ✓ Measurement, metering
- ✓ Ship approval

MULTI-USER TERMINAL USER AGREEMENT (2/2)

STRUCTURE

Can be a standard contract with same Terms & Conditions for all Users (except for Subscription, etc.):

- ✓ **GTCs common to all Users covering all (most) services**
- ✓ **Specific Conditions including:**
 - Services selected by User
 - Capacity, term, ...
 - Any specific extensions / limitations
 - Tariff with any breakdown between particular Services
- ✓ **Operational conditions common to all Users**
 - Ship-related procedures
 - Measurement, metering, quality

3.

CASE STUDY -
TERMINAL SHARING AGREEMENT
IN FORCE WITH FRENCH
REGULATED TERMINALS

FRENCH REGULATED TERMINALS' MODEL

ELENGY COMMERCIAL MODEL:

Regulation ⇒ non-discrimination

Maximizing the LNG reception capacity [model M1]

Open and direct Access:

↪ no need for partnership with existing shipper for access and storage!

➤ Terminal Sharing Agreement

All terminal's functions are shared (storage, send-out)

Bundle product (from unloading till regas ⇒ implicit / operational storage)

➤ High peak regas capacity and zero send-out option

Maximising cargos schedule ⇒ many dates, any size

Send-out flexibilities & Reloading capabilities

➤ Physical send-out as regular as possible

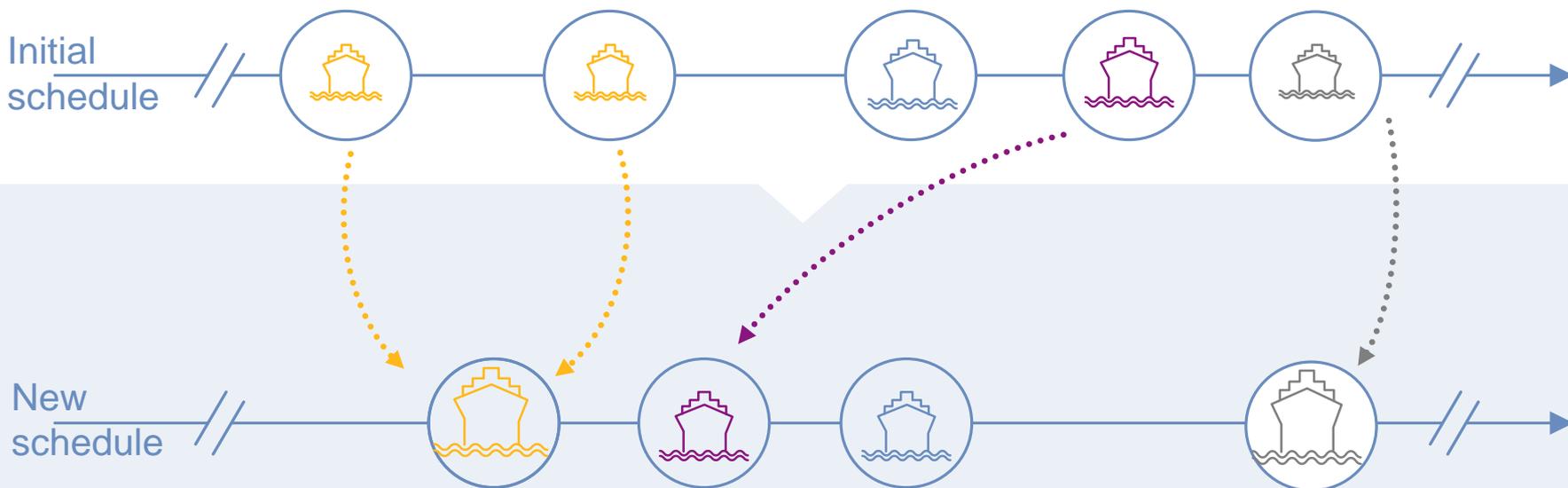
➤ Allocation's rule: "First Committed, First Served"

➤ Any contract duration: intra-annual / annual / pluri-annual



Adjust cargo size & delivery dates

Long term booking: allocated 1/12th per month (or specific months)
Date & quantity (no normative cargo size, no “slot” concept)



Rescheduling: Annual Schedule, Monthly Program, Intra-Monthly re-scheduling

[DOWNSTREAM] TERMINAL SHARING RULES & SEND-OUT RATIO



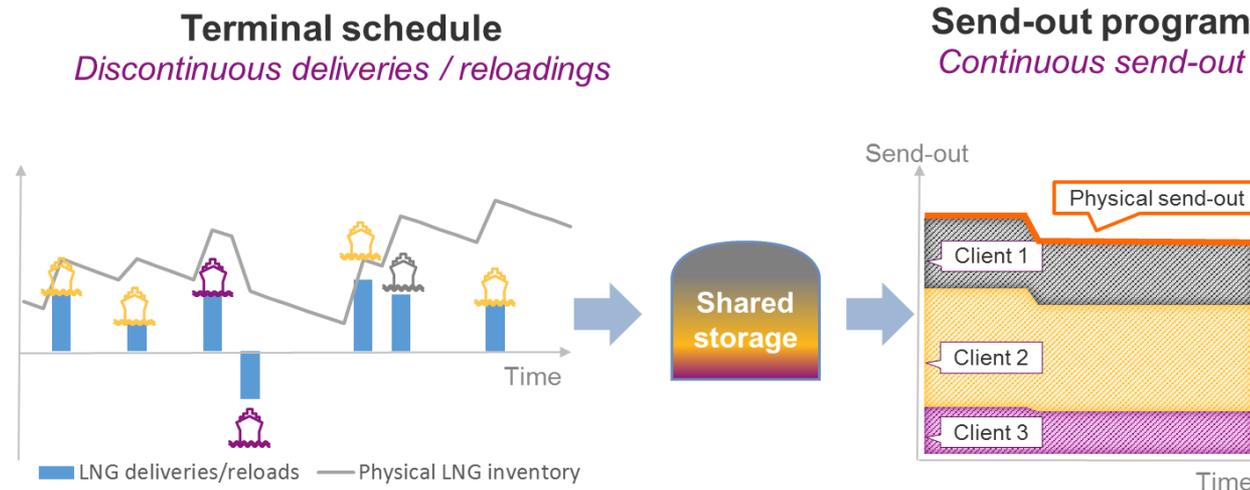
MONTHLY SEND-OUT RATIO:

1. Terminal physical send-out set according to the delivery schedule
2. Physical send-out split among the customers according to their **Ratio** calculated from:

- Client's LNG inventory level
- Operations scheduled by the client

$$\frac{\Delta \text{LNG inventory} + \text{deliveries} - \text{reloads}}{\Sigma \text{ all shippers}}$$

- Re-scheduling rules & Compensation mechanism among shippers (protection from other shippers variations)
- Overdraft Authorisation (to allow short-term negative LNG inventory)
- ...





Monthly schedule ⇒ **RATIO**

- Shippers can express their wishes inc. end of month inventory level

Weekly flex

- Each week, operator gives a **tunnel of available flexibility**
- Clients **counter-nominate** by injection/withdrawal in/from their dedicated storage

Daily flex

- Shippers can express flexibility wishes each day for the day after

Within-Day renomination

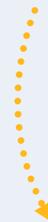
(experimental)

- Each day, operator gives a **tunnel of firm available flexibility**
- Clients can **change their send-out nomination for the day**



Uniform send-out option *(alternatively)*

Option to be subscribed until Monthly Schedule request [0.07 €/MWh]



**FLAT SEND-OUT
DURING 20 TO 40 DAYS**
(SHIPPER DECISION)

Limited to:

1/month /client	12 TWh/year in total	20% of total capacity of the given month
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CONCLUSION

FRENCH REGULATED TERMINALS' MODEL IS FULLY ADAPTABLE TO FSRU CASE FOR MULTI-USER ACCESS

HOME FOR LNG ⇒ MODEL **M1** GIVES PRIORITY TO THE UPSTREAM OF THE TERMINAL AND IS SUITABLE TO LOW STORAGE CAPACITY

ELENGY WILL BE PLEASED TO SUPPORT YOUR PROJECTS IN THIS AREA

LNG EXPERTISE & TRAINING

- Services to project owners, to fasten each step of projects thanks to a recognized operator experience:
 - ✓ Engineering studies
 - ✓ EPC selection
 - ✓ permitting
 - ✓ Commissioning
 - ✓ ...

- O&M expertise:
 - ✓ organization definition
 - ✓ Set-up of operating procedures according to best practices
 - ✓ gas quality management
- LNG Carriers vetting



Support to
Greenfield/
Brownfield
construction
Projects

Technical
services

Support to
Acquisition
Projects

TPA and
commercial
Consulting

Multidisciplinary Due Diligence

- Implementing a Terminal User Agreement
- Commercial scheduling

INTEGRATED SERVICES

Full-fledged O&M offer

LNG training

- ✓ LNG and safety
- ✓ LNG fire fighting
- ✓ Truck loading
- ✓ ...



PIONEERING THE LNG INDUSTRY SINCE 1965

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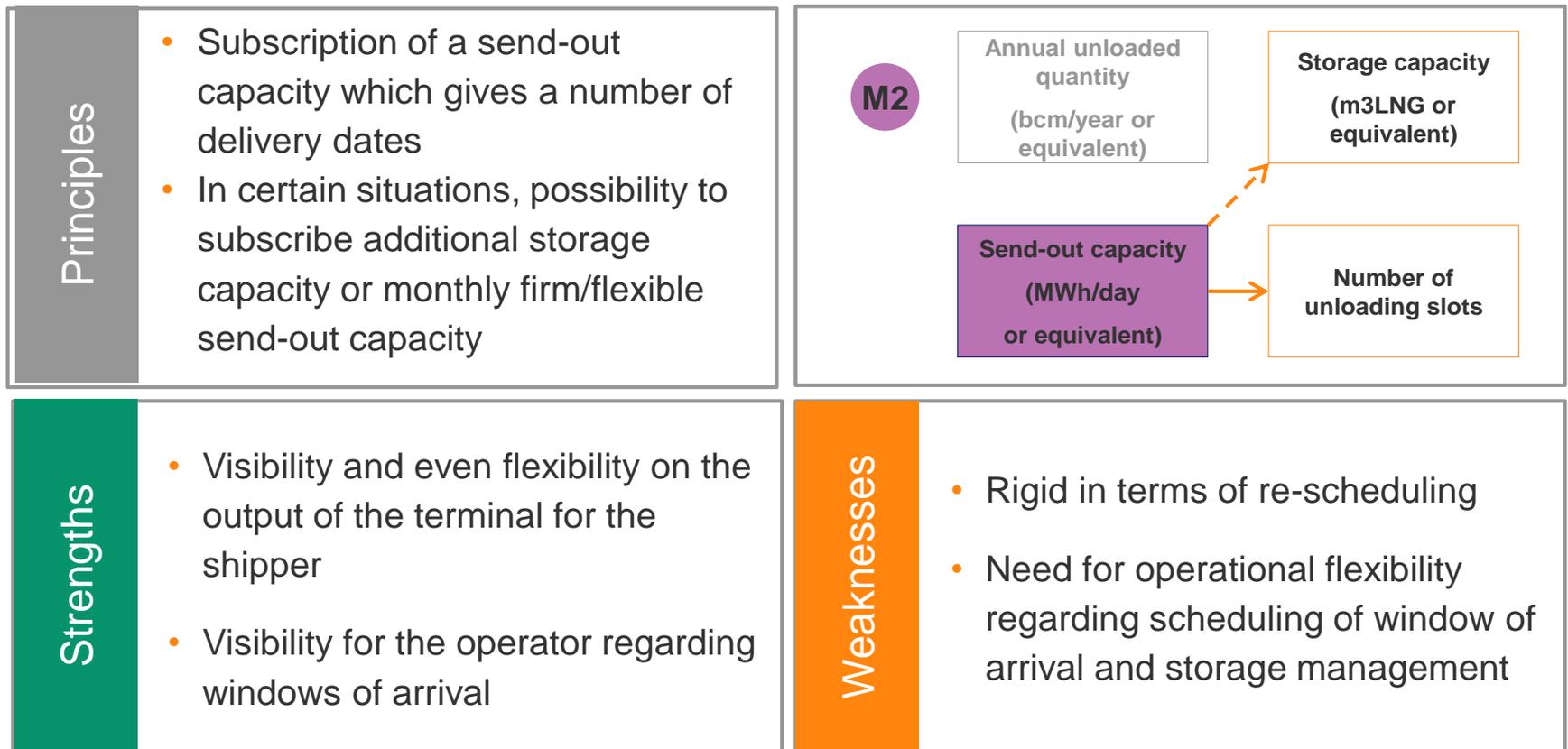


The image features a solid blue background. Overlaid on this are several large, semi-transparent, rounded rectangular shapes that overlap each other, creating a layered effect. The text 'BACK-UP' is positioned on the left side of the image, centered vertically relative to the middle of the frame. The text is white and rendered in a clean, sans-serif font.

BACK-UP

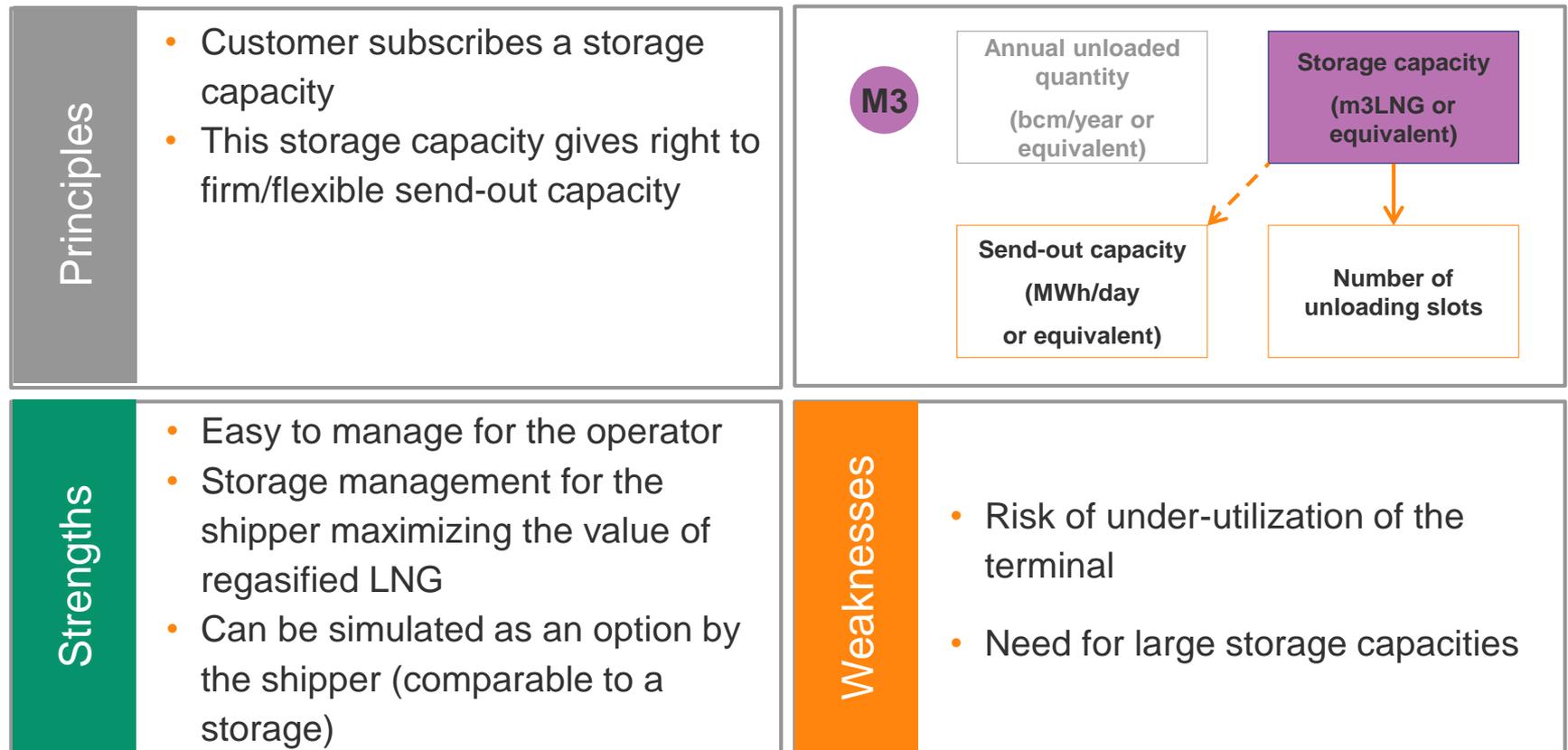
MODEL 2 - « SEND-OUT CAPACITY »

In a scheme driven by the send-out capacity, customer is buying visibility – and eventually flexibility – regarding send-out.



MODEL 3 - « STORAGE CAPACITY »

In a scheme driven by the storage capacity, the objective is not to maximize the terminal utilization rate but its flexibility.



MODEL 4 - « SLOTS »

This concept offers standardized products ⇒ easy going as a base case, but greater complexity and additional costs for the shipper when unconventional requests.

Principles	<ul style="list-style-type: none">• An unloading slot is defined by a cargo size and a send-out capacity• It is possible to commercialize additional storage and send-out capacity.	<p>M4</p> <table border="1"><tr><td data-bbox="1174 439 1450 586">Annual unloaded quantity (bcm/year or equivalent)</td><td data-bbox="1522 439 1798 586">Storage capacity (m3LNG or equivalent)</td></tr><tr><td data-bbox="1174 654 1450 801">Send-out capacity (MWh/day or equivalent)</td><td data-bbox="1522 654 1798 801">Number of unloading slots</td></tr></table>		Annual unloaded quantity (bcm/year or equivalent)	Storage capacity (m3LNG or equivalent)	Send-out capacity (MWh/day or equivalent)	Number of unloading slots
Annual unloaded quantity (bcm/year or equivalent)	Storage capacity (m3LNG or equivalent)						
Send-out capacity (MWh/day or equivalent)	Number of unloading slots						
Strengths	<ul style="list-style-type: none">• Visibility for unloading slots and send-out• Simplicity of operation for the terminal• Additional revenue for every additional request	Weaknesses	<ul style="list-style-type: none">• Lack of flexibility• Additional cost for the customer when cargo size exceeds normative one• Operational complexity for non standard requests				

ELENGY'S REGASIFICATION SERVICE

Concept

Associated mechanism



Scheduling flexibility

Intra-annual LNG deliveries reshaping
Monthly & intra-monthly rescheduling (size, date)



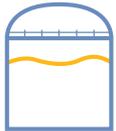
Time flexibility

Subscription Account
(intra annual make-up)



Geographical Flexibility

Pooling of intra-monthly capacity from one terminal to another



Dedicated storage

Annual dedicated storage
Monthly dedicated storage



Send-out flexibility

Monthly schedule (ratio)
Uniform send-out option
Weekly/Daily flex
Within-Day renomination
Zero send-out (Montoir)